

Appendix 6

Report of the Audit Committee

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The Company has established an Audit Committee comprising three directors, all of whom are independent directors. Each member possesses the qualifications, expertise, and independence as required by the regulations of the Stock Exchange of Thailand. The members are as follows:

1. Mr. Boongrieng Thanaphansin Chairman of Audit Committee
2. Professor Ruth Banomyong (PhD) Audit Committee
3. Mr. Thammarat Horboonmasuth Audit Committee

The Audit Committee has duties and responsibilities as prescribed in the Audit Committee Charter and as assigned by the Board of Directors. These include reviewing the Company's financial statements to ensure accuracy and adequacy, ensuring that the Company has effective internal control systems and governance processes, monitoring compliance with applicable laws and regulations, overseeing transactions that may involve conflicts of interest to ensure compliance with relevant rules, as well as selecting and providing recommendations for the appointment of the external auditor.

In 2025, the Audit Committee convened a total of 9 meetings. The key performance of the Audit Committee is summarized as follows:

The Audit Committee held a total of 9 meetings. Details of meeting attendance are as follows:

1 January 2025 to 31 December 2025

- | | |
|--|------------------------------|
| 1. Mr. Boongrieng Thanaphansin Chairman of Audit Committee | Attended 9 out of 9 meetings |
| 2. Professor Ruth Banomyong (PhD) Audit Committee | Attended 9 out of 9 meetings |
| 3. Mr. Thammarat Horboonmasuth Audit Committee | Attended 9 out of 9 meetings |
- Attendance rate was 100%

Key Performance Highlights in 2025

1. The Audit Committee reviewed the Company's financial statements prior to their disclosure to the Stock Exchange of Thailand and the Securities and Exchange Commission, under the agenda of financial reporting review.
2. The Audit Committee considered and nominated the external auditor and proposed the auditor's remuneration to the Board of Directors for submission to the shareholders' meeting for approval.
3. The Audit Committee held meetings with the internal auditor regarding audit performance and scope in accordance with the audit plan to ensure that internal audit activities were conducted completely and appropriately in compliance with internal auditing standards. In 2025, the Committee also reviewed and assessed the adequacy and effectiveness of the internal control systems of the Company and its

WICE Logistics Public Company Limited

subsidiaries on a consolidated basis, acknowledged audit findings, and monitored corrective actions based on recommendations to enhance the efficiency and effectiveness of internal controls and enable the Company to address issues in a timely manner.

4. The Audit Committee reviewed the Company's operations to ensure compliance with securities and exchange laws, regulations of the Stock Exchange, and other relevant laws applicable to the Company's business.
5. The Audit Committee considered the disclosure of related party transactions and transactions that may give rise to conflicts of interest.
6. The Audit Committee reviewed and assessed the adequacy and appropriateness of the internal control system, covering organizational structure, risk management environment, management controls, information and communication systems, and monitoring systems. Emphasis was placed on maintaining sufficient and effective internal controls to support good corporate governance practices.
7. The Audit Committee reviewed fraud risk assessments as proposed by the Risk Management Committee and ensured that appropriate and adequate control measures were established in alignment with the evaluation framework of the Thai Private Sector Collective Action Against Corruption (CAC).
8. The Audit Committee conducted an annual self-assessment of its performance by benchmarking against best practices and its charter. The results indicated that the Committee performed effectively and in accordance with its established charter.
9. The Audit Committee held a private meeting with the external auditor, without management's presence, on 21 November 2025.

Audit Committee's Opinion on the Performance in 2025

1. The Company's financial statements are reliable, accurate, and complete, prepared in accordance with generally accepted accounting principles, with adequate and timely disclosure of material information.
2. The appointed external auditor is competent, experienced, and independent, with no relationship or transaction that may give rise to a conflict of interest with the Company. This ensures that the audit has been conducted appropriately, in accordance with auditing standards, with efficiency and transparency.
3. The Audit Committee reviewed the independence of the internal audit function, the annual internal audit plan, and the scope of work of the internal auditor, as well as considered the results of internal audits and evaluated the performance of the internal auditor. The Committee is of the opinion that the Company's internal audit function is independent, adequate, and effective.
4. The Company has not engaged in any activities in violation of the Securities and Exchange laws, the regulations of the Stock Exchange, or other laws relevant to the Company's business.
5. Transactions with related parties or those that may involve conflicts of interest have been conducted in compliance with applicable laws and Stock Exchange regulations, are reasonable, and are undertaken for the best interest of the Company. No irregularities or unusual observations were identified.

WICE Logistics Public Company Limited

6. The Audit Committee reviewed related party transactions or transactions that may give rise to conflicts of interest on a quarterly basis, ensuring compliance with applicable laws, regulations of the Securities and Exchange Commission and the Stock Exchange, as well as the Company's policies and procedures. The Committee is of the opinion that such transactions during the year were conducted in compliance with relevant laws, regulations, and policies, and were carried out in the ordinary course of business and/or in support of normal business operations. These transactions were executed on an arm's length basis, under fair and reasonable commercial terms comparable to those generally undertaken with unrelated parties under similar circumstances, without undue influence arising from any conflicting party status, and without any transfer of benefits between the Company and related people. Such transactions adhere to good corporate governance principles, which are in the best interest of the Company and its shareholders, do not have any unfair impact, and have been adequately disclosed in accordance with the requirements of the Stock Exchange and the Securities and Exchange Commission.
7. The Audit Committee reviewed transactions relating to the acquisition or disposal of significant assets in compliance with applicable laws, regulations of the Securities and Exchange Commission and the Stock Exchange, as well as the Company's policies and procedures. The Committee is of the opinion that such transactions are reasonable, in compliance with relevant requirements, and undertaken in the best interest of the Company and its shareholders, with adequate disclosure provided in accordance with regulatory requirements.
8. The Company has adequate and effective internal control systems, operational control systems, and monitoring systems. The Company's operations are conducted in accordance with good corporate governance principles, with transparency and reliability.
9. The Audit Committee has performed its duties independently, completely, and in accordance with its charter, with full cooperation and support from all relevant parties.
10. The Audit Committee selects the external auditor based on the Company's evaluation criteria, including independence, quality, and professional standards, as well as qualifications in accordance with the regulations of the Stock Exchange of Thailand and approval by the Securities and Exchange Commission. The selected auditor and audit fees are proposed at an appropriate level for consideration by the Board of Directors and approval by the shareholders' meeting.

The 2025 Annual General Meeting of Shareholders approved the appointment of auditors from Grant Thornton Limited, namely:

- Mr. Paisarn Boonsirisukapong (Certified Public Accountant No. 5216) and/or
- Ms. Laksamee Deetrakulwattanaphol (Certified Public Accountant No. 9056) and/or
- Ms. Kasanee Srathongpool (Certified Public Accountant No. 9262) and/or
- Ms. Saranya Akramahapanich (Certified Public Accountant No. 9919)

WICE Logistics Public Company Limited

as the Company's auditors for 2025, with an audit fee of Baht 2,100,000 (excluding subsidiaries), and no other remuneration. The auditors have no significant direct or indirect interests or conflicts with the Company, are not creditors or debtors of the Company, its subsidiaries, management, major shareholders, or related persons. They are independent, qualified, and approved by the Securities and Exchange Commission. None of the auditors has performed audit or review services and expressed opinions on the Company's financial statements for seven consecutive fiscal years.

A handwritten signature in blue ink, written in Thai script, which reads "บงกริeng ธานาพหังสิน" (Boongrieng Thanaphansin).

Mr. Boongrieng Thanaphansin
Chairman of Audit Committee

Subcommittee Report

Executive Committee Report

The Company has established an Executive Committee to monitor monthly operating performance, analyze competitive conditions, and consider and screen investments in new business expansions to ensure that the Company achieves its strategic objectives and targets.

In 2025, the Executive Committee held a total of 12 meetings. A summary of meeting attendance is as follows:

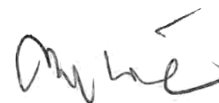
1 January 2025 to 31 December 2025

- | | | | | |
|----|--------------|-----------------|-------------------------------------|--------------------------------|
| 1. | Dr. Araya | Kongsoonthorn | Chairman of the Executive Committee | Attended 12 out of 12 meetings |
| 2. | Mr.Chudet | Kongsoonthorn | Executive Committee | Attended 12 out of 12 meetings |
| 3. | Ms. Thitimar | Tantikulsuntorn | Executive Committee | Attended 12 out of 12 meetings |
| 4. | Ms. Busarin | Tuanchaem | Executive Committee | Attended 12 out of 12 meetings |

Attendance rate was 100%.

Key Performance Highlights in 2025

1. Considered and monitored monthly operating performance to ensure alignment with established targets, screened the Company's strategic plans and preliminary matters prior to submission to the Board of Directors for further consideration.
2. Considered and screened investment proposals and the annual budget allocation to ensure accuracy and alignment with the Company's strategy.
3. Considered and evaluated the feasibility of various projects, including providing recommendations to the management team.
4. Considered and monitored monthly operating performance to ensure alignment with established targets, screened the Company's strategic plans and preliminary matters prior to submission to the Board of Directors for further consideration.
5. Considered and screened investment proposals and the annual budget allocation to ensure accuracy and alignment with the Company's strategy.
6. Considered and evaluated the feasibility of various projects, including providing recommendations to the management team.
7. Approved other matters as assigned by the Board of Directors.



Dr. Araya Kongsoonthorn
Group Chief Executive Officer

Nomination and Remuneration Committee Report

The Nomination and Remuneration Committee has performed its duties as assigned by the Board of Directors with prudence, transparency, and fairness. The Committee has also continuously improved its practices to ensure alignment with current circumstances and the Company's business strategies, while considering the best interests of shareholders and stakeholders.

The Nomination and Remuneration Committee comprises 2 members, including 1 independent director, as follows:

1 January 2025 to 25 February 2025

1. Mr. Silawat Santiviset¹ Chairman of the Nomination and Remuneration Committee
Attended 2 out of 2 meetings
2. Dr. Araya Kongsoonthorn Nomination and Remuneration Committee
Attended 2 out of 2 meetings
3. Ms. Thitimar Tantikulsumtorn Nomination and Remuneration Committee
Attended 2 out of 2 meetings

Meeting attendance rate: 100%

Remark :

1. *Mr. Silawat Santiviset resigned from the position of Chairman of the Nomination and Remuneration Committee effective 25 February 2025. Mr. Boongrieng Thanaphansin, Independent Director, was appointed as Chairman of the Nomination and Remuneration Committee effective 15 May 2025.*

26 February 2025 to 31 December 2025

1. Mr. Boongrieng Thanaphansin² Chairman of Nomination and Remuneration Committee
2. Dr. Araya Kongsoonthorn Nomination and Remuneration Committee
3. Ms. Thitimar Tantikulsumtorn Nomination and Remuneration Committee

Remark:

2. *Mr. Boongrieng Thanaphansin Independent Director was appointed as Chairman of the Nomination and Remuneration Committee effective 15 May 2025.*

Key Achievements in 2025

1. The Committee considered the nomination of directors to replace those retiring by rotation, using comprehensive information and selection criteria to ensure candidates possess diverse professional backgrounds, qualifications in accordance with applicable laws, regulations, the Company's Articles of Association, and good corporate governance principles. Consideration also included knowledge, capabilities, experience, and alignment with the Company's strategic direction, as well as gaps identified

WICE Logistics Public Company Limited

through the Board Skill Matrix. The Committee also considered candidates from the Director's Pool of the Thai Institute of Directors Association (IOD), along with past performance and roles, integrity, and absence of conflicts of interest, before proposing suitable candidates to the Board of Directors for further approval and submission to the Annual General Meeting of Shareholders.

2. The Committee considered the appointment of directors to fill vacancies due to resignation, exercising due diligence in selecting qualified individuals with appropriate knowledge, capabilities, and qualifications in accordance with the above criteria, and proposed such appointments to the Board of Directors.
3. The Committee considered the nomination of directors to serve on sub-committees, taking into account the composition, qualifications, knowledge, expertise, capabilities, and relevant skills (Skill Matrix), and proposed such nominations to the Board of Directors for approval.
4. The Committee reviewed and updated the Board Skill Matrix and those of the four sub-committees to ensure alignment with the Company's strategic direction.
5. The Committee reviewed and proposed the remuneration of the Board of Directors and sub-committees for the year 2025, taking into account the Company's performance, business size, practices of peer listed companies and leading companies in the same industry, responsibilities of the Board, and annual performance evaluation results. The proposal was submitted to the Board of Directors for approval and further submission to the 2026 Annual General Meeting of Shareholders.
6. The Committee enhanced its operational practices to ensure completeness, appropriateness, and alignment with current situations, as well as the Company's governance policies and principles.

In addition, in 2025, the Board of Directors provided minority shareholders with the opportunity to nominate qualified individuals for consideration as directors. However, no nominations were submitted for the 2025 Annual General Meeting of Shareholders. The Company has also disclosed the remuneration of directors, sub-committees, and executives in detail in the Annual Registration Statement/Annual Report (Form 56-1 One Report) to ensure transparency and verifiability.



Mr. Boongrieng Thanaphansin

Chairman of Nomination and Remuneration Committee

Risk Management Committee Report

The Company recognizes the importance of risk management in building confidence in the achievement of its business objectives, as well as in preventing and mitigating the impacts arising from uncertainties in the business environment. The Board of Directors has therefore approved the establishment of the Enterprise Risk Management Committee, comprising members of the Board of Directors and the management team. The Committee is responsible for formulating policies, overseeing, monitoring, and reviewing the Company's risk management processes to ensure their effectiveness and efficiency. This includes the identification of key organizational risks, risk assessment, and the implementation of appropriate risk mitigation measures, with regular reporting to the Board of Directors.

In 2025, the Risk Management Committee performed its duties in accordance with the scope of responsibilities stipulated in its charter and as assigned by the Board of Directors. The Committee focused on overseeing and managing risks at an appropriate level under the principles of good corporate governance to ensure that the Company's risk management is effective and aligned with its business objectives, vision, and strategic direction. This also aims to minimize the impacts of uncertainties and to assure shareholders that the Company has a comprehensive risk management system covering all dimensions.

During 2025, the Enterprise Risk Management Committee convened a total of four meetings. The key highlights of its performance are summarized as follows:

1 January 2025 to 31 December 2025

- | | | | |
|----|-----------------------------|---|------------------------------|
| 1. | Mr. Thammarat Horboonmasuth | Chairman of the Risk Management Committee | |
| | | | Attended 4 out of 4 meetings |
| 2. | Ms. Thitimar Tantikulsunorn | Risk Management Committee | Attended 4 out of 4 meetings |
| 3. | Ms. Busarin Tuanchaem | Risk Management Committee | Attended 4 out of 4 meetings |
- Meeting attendance rate: 100%

Key Achievements in 2025

1. The Company established its Enterprise Risk Management Policy in alignment with its business direction and international standards. The policy covers six key risk categories: strategic risk, operational risk, financial risk, compliance risk, ESG risk (Environmental, Social, and Governance), and emerging risks.
2. The Company continuously monitored and reviewed key enterprise-level risks by conducting risk analysis, assessment, and prioritization. Key Risk Indicators (KRIs) were established as early warning tools, along with appropriate risk mitigation measures aligned with business plans, to ensure risks remain within acceptable levels.
3. The Company conducted corruption risk assessments and implemented preventive measures in accordance with the guidelines of the Thai Private Sector Collective Action Against Corruption (CAC). The assessment results were presented to the Audit Committee for consideration.

4. Risk monitoring and management were performed on a quarterly basis to ensure responsiveness to changes in the business environment and to maintain risk levels within acceptable thresholds.
5. The Company regularly reported its risk management performance to the Board of Directors to ensure effective oversight.

Summary of Risk Assessment and Enterprise Risk Management in 2025

1. Enterprise Risk Governance

The Company implemented a systematic risk management framework by closely monitoring risk factors that may impact on the business. Proactive measures were established to reduce the likelihood of risks, while reactive measures were put in place to mitigate potential impacts. In addition, the Company reviewed and adjusted its risk appetite to align with changing circumstances, ensuring effective risk management.

2. Stakeholder Governance

The Company established a comprehensive stakeholder management approach, including the approval of strategies, scope, stakeholder groups, and key material issues. Performance was regularly monitored, and recommendations were provided to ensure effective achievement of objectives.

3. Innovation Governance

The Company promoted systematic innovation and technology management to enhance operational efficiency, support strategic objectives, and drive sustainable growth. Efforts were made to ensure that innovations deliver tangible business outcomes.

4. Investment Project Review

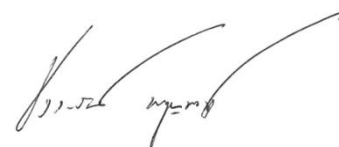
Investment projects were thoroughly evaluated with a comprehensive risk assessment. Strategic recommendations were provided regarding the feasibility and appropriateness of investments, including both existing and new business initiatives, prior to submission to the Board of Directors for approval.

5. Risk Management Monitoring

The Company closely monitored risk management on a quarterly basis, with defined indicators to track and assess effectiveness. Recommendations were provided to improve operations in response to changing circumstances, and results were regularly reported to the Board of Directors.

6. Enterprise Risk Register Development and Review

The Company integrated the development of its risk register and risk management plans with the annual business plan to ensure alignment with corporate strategy and practical implementation across the organization. This enabled timely and effective risk management.



Mr. Thammarat Horboonmasuth
Chairman of Risk Management Committee

Corporate Governance and Sustainability Committee Report

The Board of Directors is committed to driving the organization toward transparency and integrity by conducting business with honesty, transparency, accountability, and zero tolerance for all forms of fraud and corruption. The Company adheres to the principles of good corporate governance, ethical standards, and business conduct, as well as sustainability management standards, to continuously enhance governance effectiveness. This commitment aims to build fairness and trust among all stakeholder groups.

The Board has also cascaded key policies to its group companies to support sustainable growth across the value chain. The Corporate Governance and Sustainability Committee has been assigned to propose corporate governance guidelines to the Board of Directors and to oversee the performance of directors and management in compliance with the Company's governance principles, as well as those set by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET).

In 2025, the Corporate Governance and Sustainability Committee convened a total of 1 meeting. The attendance details are as follows:

1 January 2025 to 31 December 2025

- | | |
|---|---|
| 1. Mr. Boongrieng Thanaphansin | Chairman of Corporate Governance and Sustainability Committee |
| | Attended 1 out of 1 meeting |
| 2. Mr. Thammarat Horboonmasuth ¹ | Corporate Governance and Sustainability Committee |
| 3. Ms. Thitimar Tantikulsumorn | Corporate Governance and Sustainability Committee |
| | Attended 1 out of 1 meeting |

Meeting attendance rate: 100%

Remark:

1.Mr. Thammarat Horboonmasuth was appointed as a member of the Corporate Governance and Sustainability Committee effective 6 February 2025

Key Achievements in 2025

1. Acknowledged and reviewed recommendations from the Thai Institute of Directors Association (IOD) under the Corporate Governance Report of Thai Listed Companies (CGR) and considered improvement actions to enhance the Company's governance practices on a continuous basis.
2. Reviewed the Company's corporate governance policy, code of conduct, and anti-corruption policies and practices. The revised Good Corporate Governance Policy (2025 edition) was updated to align with current business operations and the Corporate Governance Code for Listed Companies 2017 (CG Code) issued by the SEC, and subsequently proposed to the Board of Directors for approval.

WICE Logistics Public Company Limited

3. Reviewed the Company's sustainability policy to ensure alignment with current conditions and international standards, including the SET ESG Rating criteria of the Stock Exchange of Thailand and the FTSE Russell ESG Scores.
4. Established guidelines for sustainable business development and defined sustainability performance indicators. Management was required to integrate high-priority material sustainability issues into the strategic planning and annual business plans of relevant business units, with regular monitoring and annual reporting.
5. Reviewed recommendations from the Stock Exchange of Thailand to enhance sustainability practices in line with SET ESG Rating assessments and considered improvement measures to further strengthen sustainability performance.

With a strong commitment to good corporate governance and sustainable development, the Company achieved the following recognition in 2025:

- **Corporate Governance Report (CGR) 2025:** Rated "Excellent" (5 Stars) by the Thai Institute of Directors Association for the 7th consecutive year.
- **AGM Checklist 2024:** Achieved a score of 98 out of 100, assessed by the Thai Investors Association.
- **Sustainability Performance 2025:** Selected as a constituent of the SET ESG Index (SETESG Index) and received a SET ESG Rating of "AA" from the Stock Exchange of Thailand for the 3rd consecutive year.



Mr. Boongrieng Thanaphansin
Chairman of Corporate Governance and
Sustainability Committee